multi-act

A new governance criterion allowing effective cooperation of all relevant stakeholders in multistakeholder research initiatives and transformative governance
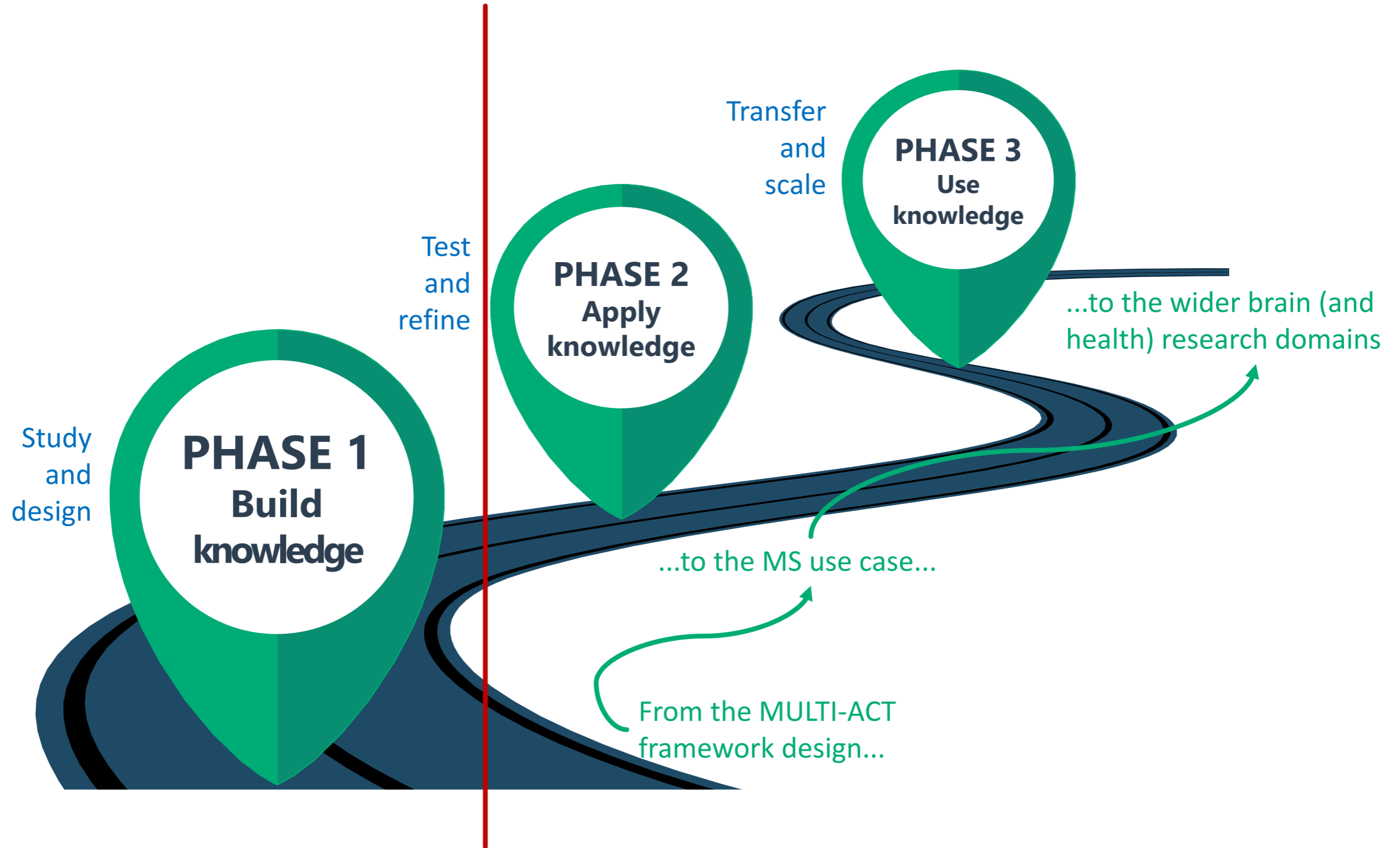
EY
Building a better working world

Costanza Monari

THE MULTI-ACT JOURNEY

multi-act

Transfer and scale

PHASE 3
Use knowledge

Test and refine

PHASE 2
Apply knowledge

...to the wider brain (and health) research domains

Study and design

PHASE 1
Build knowledge

...to the MS use case...

From the MULTI-ACT framework design...

TODAY

MULTI-ACT EXPECTED OUTCOMES

A new **governance model** that can support **MSRIs in improving their governance and better evaluate collective impact**
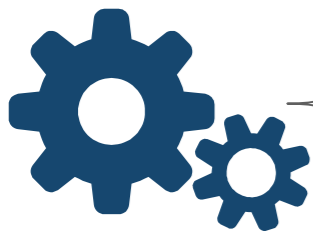
Guidelines for capturing **"patient experiential knowledge"** across the health research and innovation path

A new model for the assessment of the research impact across different dimensions (**mission**, **excellence**, **economic**, **social and patient-reported impacts**).

A digital *toolbox* that can **support users from a multi-stakeholder perspective and the impact of research according to the patient's perspective**

A set of **guidelines** to help in the **use of the Integrated collective research impact framework**, that can assist the users in applying the MULTI-ACT framework

Status WP - timeline

TASKS 2018 - 2019		May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	
5.1 SETTING THE SCOPE		████████████████						✓							Definition of the **scope and areas of interest** for the Analysis
5.2 MAPPING MAIN EXPERIENCES		████████████████						✓							**Database** of the case studies and experiences analyzed
5.3 EVALUATING THE EXPERIENCES							████████					✓			**Compilation and analysis** of selected experiences relevant for MULTI-ACT model
5.4 DEFINING THE MODEL		████████████████████████												✓	**MULTI-ACT Model** for collaborative initiatives

The development of the governance model

EY is the leader of the Work Package n. 5 of MULTI-ACT. The objective of this Work Package is to define the **MULTI-ACT governance model** to be applied by health sector research funding and performing organizations.

WP5 work started with the identification and analysis of existing multi-stakeholder collaborative experiences both in the medical field and in other economic sectors where these experiences have been more widely applied	Through a set of selection criteria (i.e. usage of metrics, process of co-creation, excellence in stakeholders engagement) initiatives have been filtered down to a total of 83	A set of "Governance Criteria", at the basis of MULTI-ACT Governance Model, has been identified through a landscape and literature analysis. These Criteria have also served as a selection tool to identify best practices and experiences among the 83 multi-stakeholder initiatives	MULTI-ACT Governance Model has been developed considering on-field experiences from the 83 multi-stakeholders initiatives, recommendations from the landscape and literature analysis and solutions developed by other WPs (i.e. WP1 and WP3)
Approx. **350 multi-stakeholder initiatives** have been found through specific research criteria	**83 multi-stakeholders initiative** have been thoroughly analyzed within a tailored database	**5 criteria and 19 sub-criteria** have been co-developed to constitute the tenets of the MULTI-ACT Governance Model	**MULTI-ACT Governance Model** has been integrated and validated by partners on the 10th of April 2019 during a dedicated workshop

MULTI-ACT GOVERNANCE MODEL

The Model in brief

1. 👁	2. 🧩	3. 👤	4. 🗺	5. 📊
VISION AND AGENDA	**PARTICIPATORY GOVERNANCE**	**CLEAR, EFFECTIVE AND INCLUSIVE METHODOLOGY OF STAKEHOLDER ENGAGEMENT**	**EFFECTIVE AND EFFICIENT MANAGEMENT AND COORDINATION OF THE INITIATIVE**	**CO-ACCOUNTABILITY MEASUREMENT**
1. Define a shared vision and common agenda 2. Define clear intended beneficiaries 3. Promote a movement-building approach to achieve transformative changes 4. Guarantee ethical acceptability and social justice	1. Allow the involvement of private intended beneficiaries 2. Set up a multi-stakeholder approach enabling co-creation 3. Implement a participatory structure 4. Guarantee equity and mechanisms to avoid self-interest	1. Define and approve a methodology to engage stakeholder 2. Engage private intended beneficiaries 3. Differentiate the level of engagement according to participants 4. Ensure a balance between engagement of participants and agile management of the initiative	1. Enable cooperation and competition among participants 2. Set clear and transparent processes and timeline 3. Maintain flexibility 4. Ensure the presence of secure funding, solid organizational structure and resource management	1. Shared measurement and monitoring system 2. Effective feedback mechanism 3. Continuous learning, communication and disclosure of knowledge